Clinic Name:	Who completed questionnaire (role & discipline):	Date:

The Six Building Blocks of Pain Management and Safe Opioid Therapy in Primary Care

Oregon Health Authority, Oregon Prescription Drug Overdose Project

Self-Assessment Questionnaire – Workshop Version (with Indicator Definitions)

Last updated May 2018

Background: This clinical self-assessment and the accompanying web survey were adapted from the Six Building Blocks of Safer Opioid Prescribing [©] for the OHA Prescription Drug Overdose (PDO) Prevention Project in collaboration with the OHA PDO Implementation Workgroup. Ten healthcare organizations around Oregon are using this self-assessment tool in collaboration with the OHA PDO Practice Management Improvement Team to explore and improve clinical practices. The current project is limited to staff at the original six organizations through August 31, 2018. Funding is provided by the U.S. Centers for Disease Control and Prevention Grant # 1U17CE002751. For more information on the PDO project, contact Lisa Shields (lisa.m.shields@dhsoha.state.or.us) PDO Project Manager, Oregon Health Authority.

Six Building Blocks© Background: The Six Building Blocks for Safer Opioid Prescribing© were developed in 2015 as part of a research project on Team Based Opioid Management in rural clinics. The three-year research study is a collaboration between 20 rural and rural-serving clinics in Washington and Idaho. Funding was provided by the U.S. DHHS AHRQ grant # R18HS023750. For further information, contact Dr. Michael Parchman (parchman.m@ghc.org), Director, MacColl Center for Innovation, Kaiser Permanente Washington Health Research Institute.

CDC Guidelines Alignment: The 2017 <u>CDC Guidelines for Prescribing Opioids for Chronic Pain</u> has twelve recommended policies for prescribers. *All the CDC recommendations are incorporated in Building Block #2.*

Instructions for completing the Self-Assessment Questionnaire

- 1. Read the definition for each level of implementation and check the level of implementation your clinic or organization has achieved. NOTE! If your clinic only meets some of the elements in the rating description, choose the lower level. Often clinics rate themselves high initially, and realize later that they need to change to a lower level.
- 2. Below each indicator, describe what aspects of the measure your clinic has currently implemented and/or is working on.
- 3. When done, transfer the numerical scores on the scoring sheet at the back of the questionnaire and calculate the mean score per block.

General description of each level:

Level 1	Level 2	Level 3	Level 4
Limited or no policies: Very little has	Policies but limited or no	Partial implementation: Clinic policies	Optimal implementation: Clinic
been done on a clinic basis. No clinic	implementation: Some clinic policies	are well-defined and documented.	policies are fully implemented. All
wide documentation exists. Some	have been documented and some	The majority of prescribers	prescribers and clinical staff support
prescribers may implement parts, but	prescribers are following them.	understand and follow the policies.	and follow policies. Compliance is
most do not.	Implementation is fragmented.	However, progress and compliance is	monitored monthly or quarterly with
		not monitored.	follow-up on any variances.

Building Block #1: Leadership

Goals and Priorities

1	2	3	4
Leadership has not evaluated current	Leadership has evaluated	All of the above, plus: Leadership has	All of the above, plus: Staff
practices and policies for (1) pharmacological	current practices and policies	drafted goals for (1) improving treatment	members agree with the goals
and non-pharmacological treatment of acute	for pain management and safe	of acute and chronic pain, (2) safe use of	and priorities and are actively
and chronic pain, (2) safe use of opioids, and	use of opioids, but no goals	opioids and (3) improving consistency of	working to implement them.
(3) consistency among prescribers.	have been developed.	practice. The work has been prioritized.	

Why did you choose this rating?

Policies to Support Goals

1	2	3	4
Pain management and	Leadership has reviewed the	Clinic/agency policies are in place for: (1) treating	All of the above, plus: The policies
prescribing goals do not	recommended policies in Building	acute and chronic pain, (2) providing non-opioid or	are fully understood by all providers
exist OR Goals do exist but	Block #2, compared them to existing	non-pharmaceutical therapies, (3) treating	and staff and are the new standard
policies to support goals	clinic policies, and identified where	complex, high risk patients and (4) educating and	of care.
have not been identified.	more specific policies are needed.	engaging patients in their own care.	

Why did you choose this rating?

Assigned Responsibilities and Timelines

1	2	3	4
Individuals responsible for	Champions have been	Further champions have been identified, pilots have	Organization wide implementation has been
achieving goals and associated	identified and a time	been completed and lessons learned incorporated	achieved. Champions are monitoring fidelity
policies, and reporting	limited pilot phase to	into policy and practice. Scale up to organization	to the new model of care and providing regular
progress (champions) have	test the new practices	wide implementation has begun and timeline	progress reports to leadership. CQI methods
not been identified.	has begun.	established. Work on the next set of priorities has	are used to identify and spread best practices.
		begun.	

Why did you choose this rating?

Community Collaboration

1	2	3	4
Leadership has not engaged in a community-	Leadership has engaged somewhat	Leadership has engaged in a	All of the above, plus:
level effort to collaborate and coordinate pain	with other community health care	community level effort. Community	Leadership has committed
management, care for patients and families, and	organizations and agencies, but not	goals have been set and agreed upon	resources to achieve
reduce the availability of opioids.	in a systematic way.	by participating organization(s).	community wide goals.

Building Block #2: Policies

Acute Pain Prescribing Policies for Opioids

1	2	3	4
Prescribing policies either do	Dosing guidelines exist in keeping with	All of the above, plus: Guidelines have been	All of the above, plus: All staff have been
not exist or do not cover	the CDC prescribing guidelines and input	implemented. Policies, EHR pharmacy prompts,	trained in the use of the policy and a
many prescribing situations.	from pharmacy and staff, but have not	and QI assessment are in place, but staff have not	process for tracking progress is
	yet been implemented.	been trained.	instituted.

Why did you choose this rating?

Chronic Pain Prescribing Policies for Opioids

1	2	3	4
Prescribing policies either	Policies exist and are in keeping with the CDC	All of the above, plus policies have been	All of the above, plus: Policies are well-
do not exist or do not cover	prescribing guidelines and input from pharmacy	implemented. Prescribers are aware of	defined and monitoring occurs monthly
many prescribing situations.	and staff, but have not yet been implemented.	them, but there is no consistent mechanism	or quarterly.
		to achieve compliance.	

Why did you choose this rating?

Non-Opioid and Non-Pharmacological Therapies for Pain

1	2	3	4
Policies do not exist and	A list of non-opioid and non-pharmacological	All of the above, plus: Policies are being	Policies are well-defined. An updated
there is no reference list of	therapies has been circulated to all prescribers.	developed. Model care plans using non-	list of payer authorized non-opioid and
non-opioid and non-	The providers have discussed barriers and	opioid and non-pharmacological therapies	non-pharmacological treatments is
pharmacological therapies.	proposed solutions. Preliminary list of authorized	for pain are circulated between prescribers.	circulated each month/quarter. Care
There is no list of authorized	non-pharmacologic treatments is available.	Payer policies have been collected. Most	plans for all patients being treated for
non-pharmacological		prescribers consistently recommend opioid	pain include non-opioid and non-
treatments.		alternatives.	pharmacological therapies.

Why did you choose this rating?

Co-Prescribing Benzodiazepines

1	2	3	4
Policies do not exist. Prescribers a	nd Mechanisms for	Systematic identification	All of the above, plus: Policies are well-defined. Co-prescribing is
care-team do not consistently che	k identification of co-	of co-prescribing is	systematically monitored and patients with co-prescribed
for co-prescribed opioids and	prescribed sedatives	utilized throughout the	sedatives are tapered to safe levels defined in the policies.
benzodiazepines (or other medica	ions have been created, but	clinic but adherence is	Psycho-pharmacology consultation is an established part of
such as z-drugs and carisoprodol).	analysis is inconsistent.	inconsistent.	managing difficult patients.

Urine Drug Screening (UDS)

1	2	3	4
Policies regarding	The clinic has agreed on a UDS policy	Screenings are ordered for all patients on	Screenings are ordered for all patients on opioids at
UDS for patients on	and regular testing intervals, but	opioids at regular intervals, but positive	regular intervals as defined in the policy. Actions for
opioids do not exist.	screenings are inconsistently ordered.	screens are inconsistently acted upon.	positive screens are defined and followed.

Why did you choose this rating?

Prescription Drug Monitoring Program (PDMP)

1	2	3	4
Policy does not	The clinic has agreed on a policy for	The clinic has an agreed upon policy,	All of the above, plus: All prescribers or their
exist for use of the	prescribers and their delegates to register	and is actively working to implement.	delegates consult the PDMP for every new
PDMP.	for the PDMP and check for prescribed	Unregistered prescribers are identified	controlled substance prescription and at defined
	controlled substances at defined intervals,	and scheduled to register, but the	intervals for continuing prescriptions, and for
	but the policy is inconsistently followed.	PDMP is inconsistently checked.	concerning patient behavior.

Why did you choose this rating?

Treatment Agreements

1	2	3	4
Treatment	A standard treatment agreement and OMB Material	All of the above, plus: A	Treatment agreements have been signed by
agreements/OMB	Risk Notices are key components of patient education	process for all new patients	every patient on opioids. A separate OMB
Material Risk	about opioid risks and patient responsibilities. Patient	on opioids to review and sign	Material Risk Notice is attached to ALL
Notices do not exist	and provider expectations are both included in the	the treatment agreement and	treatment agreements for all patients receiving
or are not used	agreement. Clinic policy requires that all patients on	OMB Material Risk Notice is in	chronic opioid therapy.
consistently.	opioids must sign them.	place.	

Why did you choose this rating?

Patient Education

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1	2	3	4
No policy around patient	The clinic has a policy regarding educational	All of the above, plus: The clinic has a	All patients on opioids have had
education on pain and	conversations with all patients on opioids that include:	defined policy on patient	an educational conversation with
opioids exists. Minimal	(1) acute vs. chronic pain, (2) the risks of opioids, and (3)	communication and education.	their provider and received
materials are available and	the benefits of (a) non-opioid therapies and (b) patient	Providers have been trained on how	education materials. Patients are
patient education varies	engagement in their own recovery. For patients	to have better patient	encouraged to participate in
across providers.	prescribed greater than 50 MED, these conversations are	conversations. But not all patients	treatment decisions and to set
	the precursor to tapering. Additional educational	have had the conversation and	their personal goals as part of
	resources have been identified.	received education materials.	their care plan.

Tapering

1	2	3	4
Policy around	The clinic has created a	All of the above, plus: The identification	All of the above, plus: High risk patients are consistently
identification and	policy to both identify high	and tapering policy is being	identified and prescribers are aware of their status. Tapering
tapering of high risk	risk patients and to provide	implemented. Protocols for slow versus	plans are being implemented for <u>all</u> high risk patients and
patients does not	education and support to	rapid taper are established with patient	offered to <u>all</u> high dose patients. Buprenorphine is available
exist or is	both patients and providers	safety as the primary rate-determining	for patients who are identified as having an opioid use
inconsistent.	in achieving appropriate	factor. Behavioral supports are available	disorder. A protocol for clinical peer/expert review is utilized
	treatment and tapering goals.	to aid successful tapering.	for all patients on high doses who are not tapered.

Why did you choose this rating?

Naloxone

1	2	3	4
Naloxone is not co-	Policies and procedures have been developed in	Written procedures for encouraging	All of the above, plus: Friends
prescribed or offered	conjunction with local pharmacies regarding co-prescribing	naloxone co-prescribing are being	and family of all patients
consistently to patients	naloxone with prescriptions of high dose opioids, but are	implemented. Procedures include clear	receiving opioids above 50
on higher dose opioids	not consistently implemented. Educational materials are	methods of enlisting the help of	MED, diagnosed with an
or at higher risk for	available regarding overdose risk and naloxone. A scripted	patient's family and friends in this safety	opioid use disorder, and/or
opioid overdose.	message is available for any clinic staff member to	measure. All staff are aware of the	otherwise identified as at-
	encourage the use of naloxone for at-risk patients.	scripted message around co-prescribing.	risk are offered naloxone.

Why did you choose this rating?

Buprenorphine

1	2	3	4
Buprenorphine	A plan is in place to facilitate	Prescribers are in the process of	All staff are trained to understand substance use
treatment is not	prescribers obtaining an x-waiver	obtaining x-waivers for prescribing	disorder. Buprenorphine treatment is available to all
provided by or	for buprenorphine treatment,	buprenorphine. Incentives are offered	patients diagnosed with an opioid use disorder, either
facilitated for patients	and/or a system exists for	to staff or community partners to get	through prescribers with x-waivers or partnerships with
diagnosed with opioid	referring patients to community-	trained and/or provide buprenorphine-	community addiction treatment providers. Prescribers
use disorder.	based Medication Assisted	assisted treatment to appropriate	with x-waivers encourage the use of available community
	Treatment (MAT) providers.	patients.	supports (NA groups, clergy) where possible.

Why did you choose this rating?

Methadone

1	2	3	4
There is <u>no</u> policy	Methadone prescribing policies have been created that	All of the above, plus: Staff	No patient is initiated on methadone for chronic
around the use of	include educating patients, tapering methadone doses to	are aware of the methadone	pain, and methadone is not used to treat acute
methadone for	less than 30 mg/day, avoiding initiation of methadone for	prescribing policies, and	pain. Patients on methadone are limited (or or
pain	chronic pain management, and avoiding its use for acute	implementation is under	being tapered) to 30 mg/day or less, with a
management.	pain, but the policies have not been implemented.	way.	protocol for exceptions only in appropriate
			persons based on case review by peers/experts.

Building Block #3: Identifying and Tracking Patients

Identifying and Tracking Patients on Opioids

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1	2	3	4		
There is no	The clinic has a plan for creating a registry that	The clinic has implemented a registry for	The system tracks <u>all</u> patients on opioids, and all		
clinic	can be supported with the clinic's tools and staff	patients on opioids. The registry contains	the elements identified by the clinic. Data are		
registry for	resources, but this has not been implemented. The	some patients and some of the items for each	reviewed at least quarterly by clinical leadership		
tracking	plan lists the elements that are to be included in	patient. Interim tracking and monitoring is	and prescribers to monitor progress towards		
patients on	the registry for each patient, including a method	done, but not regularly and/or does not	treatment goals and formally document decisions		
opioids.	for identifying high risk or complex patients.	capture the entire population.	on patient treatment.		

Why did you choose this rating?

Risk Stratification for Complex Patients

1	2	3	4
There is <u>no</u> current process	The definition of high risk	A tracking mechanism identifies <u>all</u>	All of the above, plus: All high risk, complex pain patients
for identifying or tracking	patients is agreed upon by	complex or high risk patients, but there is	are reviewed at least monthly, by PCP, care team and
high risk, complex pain	leadership and providers. High	not a systematic process to monitor	clinic leadership to ensure progress towards goals and
patients.	risk patients are identified, but	progress and safety for patients in those	patient safety. If there is lack of progress over a period,
	not in a systematic way.	categories.	the prescriber will develop and document an action plan.

Why did you choose this rating?

Building Block #4: Planned Patient-Centered Visits

Planned Patient Visits

1	2	3	4
Visits by patients with	Visits are known in advance by the	Visits are known by the care team. Advance	Advance preparations include described
persistent pain are not	care team, but there are no advance	preparations usually occur, including a chart	components and <u>always</u> occur for <u>all</u>
known in advance by the	preparations for the visit (PDMP	review, looking up prescription activity on the	patients with persistent pain. Past visits and
care team.	review, chart review, or team	PDMP, and discussing the case with the care	past referrals are discussed with patients.
	discussion).	team.	

Why did you choose this rating?

Workflows for Planned Visits

1	2	3	4
The workflows needed to plan for a visit	The workflows for planned	Workflows for planned visits have	Workflows for planned visits have been
with patients receiving or potentially	visit have been defined, but	been defined, but tasks are not	defined and are consistently implemented by
initiating chronic opioid therapy have	implementation has not yet	delegated across the team and	all team members.
not been defined and are not known.	begun.	implementation is <u>inconsistent</u> .	

Empathic Patient Communication

1	2	3	4
Patient safety and empathy is not	There is a policy around empathic	Empathic communication, safety	Empathic communication, safety
consistently used with patients with	communication and safety planning	planning, and shared decision	planning, and shared decision making
persistent pain. There is no discussion of	with patients with persistent pain,	making usually occurs, but	occurs with <u>all</u> persistent pain
safety, co-prescribing naloxone or referrals to	but it is not consistently followed.	outside services and supports	patients. Referrals are made as needed
other services or outside supports.		are not discussed.	for other services or outside supports.

Why did you choose this rating?

Shared Decision Making

1	2	3	4
Care team is not trained in shared	Care team has been trained, but implementation	Shared decision making, goal setting,	Shared decision making, goal
decision making, goal setting, or	isn't consistent. Priorities of care are identified,	and support for self-management	setting, and support for self-
support for self-management for	but goals for functional improvement are not set	usually occurs, but it is inconsistent and	management occurs for <u>all</u>
patients with persistent pain.	and there is no support for self management.	may be missing some key elements.	persistent pain patients.

Why did you choose this rating?

Care Plans

1	2	3	4
Care plans for	When care plans are developed, they are	Care plans for pain, regardless of chronic opioid treatment,	All of the above, plus: care plans
patients with	created by the prescribing clinician and	are developed collaboratively with most patients. They	are developed, easy to find and
persistent pain are	only include the medication regimen and	include self-management goals, clinical goals, the	routinely used to guide care for
not developed.	a monitoring schedule.	medication regimen, and a monitoring schedule. They are	all chronic pain patients.
		entered into the patient's record.	

Why did you choose this rating?

Building Block #5: Caring for Complex Patients

Identifying High Risk. Complex Patients

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1	2	3	4
No policies exist regarding identifying pain	Policies exist regarding identifying high risk,	The agreed upon screenings are	The agreed upon screening
patients at high risk for opioid misuse,	complex pain patients. One or more	being conducted, but inconsistently.	tools are consistently used. All
diversion, abuse, addiction and for	recommended screening tools have been	There is <u>limited</u> follow-up when	identified problems receive
recognizing complex opioid dependence.	selected (PHQ-4, PC-PTSD, FSQ, & PEG), and	problems are identified.	follow-up, as defined in policy.
	providers are being trained.		

Care Plans for High Risk, Complex Patients

1	2	3	4
No standard care plan exists for high risk,	A standard care plan for high	The care plan is being used by most	Each high risk, complex pain patient has a
complex patients that addresses identified	risk, complex patients exists,	prescribers with high-risk patients,	specific care plan addressing the symptoms and
risks.	but not all symptoms and	but not all symptoms and behaviors	behaviors identified as risky. Patient progress is
	behaviors are addressed and	are addressed. Progress is not	monitored at least monthly by clinic leadership.
	is not consistently used.	regularly monitored by leadership.	

Why did you choose this rating?

Behavioral Health (Mental Health Care and Addiction Treatment)

1	2	3	4
Behavioral health referrals	On site behavioral health	On site behavioral health referrals or	Behavioral healthcare is readily available on site or
are not available on site and	referrals or processes to obtain	processes to obtain them externally	through an organization that has a referral agreement.
there is <u>no</u> organized process	them externally are available,	are available and are usually timely	Processes are in place to ensure timely treatment.
to locate or refer externally.	but aren't timely or convenient.	and convenient.	

Why did you choose this rating?

Building Block #6: Measuring Success

Tracking Outcomes

1	2	3	4
No metrics have been	Clinical metrics have been	Tracking clinical metrics has	Clinical metrics are reviewed at least quarterly. Leadership shares
defined related to current	defined related to current	begun, but is inconsistent.	and discusses results with the clinical team and encourages
guidelines for pain	CDC prescribing guidelines.	Reports are not consistently	suggestions for improvement. Compliance with prescribing guidelines
treatment and opioid	Methods for measuring	reviewed by leadership or	is fully monitored and enforced with all prescribers.
prescribing.	them are in place.	shared with clinical team.	

Why did you choose this rating?

Tracking Processes

Tracking Processe	:5		
1	2	3	4
There is no	Methods to measure progress on	Measuring progress on work plan	Measuring progress on work plan goals occurs at least quarterly.
plan in place	goals and associated policies have	goals has begun, but measurement	Leadership shares and discusses results with the clinical team and
to track overall	been defined. The method includes	is inconsistent or occurs less	encourages suggestions for improvement. Leadership decides what
changes in	rescoring the 6BB self-assessment	frequently than every three months.	changes or adjustments are needed. These changes are
clinical	or something similar. Measuring	Reports are not consistently	implemented as a high priority.
practices.	progress has not yet begun.	reviewed by leadership or shared	
		with clinical team.	

Scoring Summary Sheet

Clinic Name:	Who completed questionnaire (role & discipline):	Date:

Scale: 1=Limited or no policies, 2= Policies, but No Implementation, 3=Partial Implementation, 4=Optimal implementation

Indicator	Preliminary Score & Subtotals	Average Score for Block
Goals and Priorities		
Policies to Support Goals		
Assigned Responsibilities and Timelines		
Community collaboration		
Building Block #1: Leadership Subtotal:		
Acute Pain Prescribing Policies for Opioids		
Chronic Pain Prescribing Policies for Opioids		
Non-Opioid and Non-Pharmacological Therapies for Pain		
Co-Prescribing Benzodiazepines		
Urine Drug Screening (UDS)		
Prescription Drug Monitoring Program (PDMP)		
Treatment Agreements		
Patient Education		
Tapering		
Naloxone		
Buprenorphine		
Methadone		
Building Block #2: Policies Subtotal:		

Indicator	Preliminary Score & Subtotals	Average Score for Block
Tracking Patients on Opioids		
Risk Stratification for Complex Patients		
Building Block #3: Identifying & Tracking Patients Subtotal:		
Planned Patient Visits		
Workflows for Planned Visits		
Empathic Patient Communication		
Shared Decision Making		
Care Plans		
Building Block #4: Planned Patient-Centered Visits Subtotal:		
Identifying High Risk, Complex Patients		
Care Plans for High Risk, Complex Patients		
Behavioral Health (Mental Health Care& Addiction Treatment)		
Building Block #5: Caring for Complex Patients Subtotal:		
Tracking Outcomes		
Tracking Processes		
Building Block #6: Measuring Success Subtotal:		
Overall total and mean scores:		